



OFFICIAL COMMUNITY PLAN Annual Review 2020

Publishing Information

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Introduction



The purpose of the Official Community Plan (OCP) Annual Review is to provide an annual snapshot of progress towards achieving the OCP, which Council approved in July 2012. The OCP Annual Review 2020 is the ninth annual review and presents key indicators related to the OCP for the 2020 calendar year. Data collected in future years will allow progress to be measured as the indicators show trends over time.

The preparation of the Annual Review is guided by the OCP, which establishes a regular cycle of plan implementation, monitoring and adjustment as part of an adaptive management approach. More details regarding the OCP monitoring program were outlined in the Annual Review 2012 (previously called OCP Annual Review 2013), approved by Council in December 2013.

The Annual Review will be used to help identify emerging trends and issues that may have an impact on the OCP and to inform potential changes to the OCP and other policies, plans or practices.

The Annual Review indicators are focused primarily on land management and development, and are limited to those where data is available on an annual basis. A more comprehensive monitoring report will be produced approximately every five years, as resources allow, and provide a more complete review of progress towards achieving the OCP. These reports will feature an extensive list of indicators, covering all topics in the OCP.

KEY MONITORING FINDINGS

Overall, the indicators for the 2020 calendar year show that targets are mostly being met or exceeded, with several indicators experiencing changes that are worth noting. These include:

- › 614 net new housing units were created in 2020. While this is a relatively low number compared to the last four years, an increasing proportion of townhouse, triplex, and duplex units as well as secondary and garden suites is observed.
 - › Of the 652 gross new units created in Victoria in 2020, 63.8% were identified as rental units, 31.1% as strata ownership, and 5.1% as fee simple ownership.
- › The rental housing vacancy rate increased significantly, from 1.0% in 2019 to 2.3% in 2020.
- › Areas around Large Urban Villages and Town Centres saw a greater proportion of the city's residential development in 2020 than envisioned in the OCP, at 55%. (The 2012-2020 cumulative total is 25%, continuing to trail the target of 40% by 2041).
- › The city's share of the region's new housing was somewhat lower in 2020 than in recent years, hitting closer to the targets in the OCP.
- › In 2020, the city saw 9.2 km of new bicycle infrastructure built, 4.2 km of greenway improvements, and 2.4 km of upgrades or additions to the sidewalk network.
- › Highest number of trees planted since 2012.
- › Increasing vacancy rates for downtown street front commercial space (6.0%) and downtown office space (7.1%) indicates a lower demand and a weaker economy for 2020 likely due to the COVID-19 pandemic. The vacancy rate for industrial properties increased slightly to 1.2% in 2020, still indicating that the City's industrial lands are at capacity.

Victoria's *Official Community Plan*

BACKGROUND

An *Official Community Plan* (OCP) is one of the most important guiding bylaws for a community. Victoria's current OCP was adopted by Council in July 2012 after two and a half years of public consultation with more than 6,000 people.

Guided by the *Local Government Act*, an OCP is a set of high-level objectives and policies that guide land use planning; social, economic and environmental policies; and civic infrastructure investments. Victoria's OCP provides direction for growth and change over the next 30 years, guiding Victoria to become a more sustainable community. Victoria's OCP encourages a strong downtown core and a network of vibrant walkable villages and town centres. It also emphasizes sustainable transportation and a greater range of housing options.

RELATIONSHIP TO THE OCP IMPLEMENTATION STRATEGY

The *OCP Implementation Strategy*, approved by City Council in September 2013, identifies 174 different actions to achieve the OCP. For each action, the *OCP Implementation Strategy* lists the responsibility, funding status, time frame and how it supports other priorities of the organization. At the time the OCP Implementation Strategy was created, it was intended that the status of implementation actions be reported as part of future OCP Annual Reviews. In future OCP Annual Reviews, particularly at milestone years (i.e. approximately every five years as resources allow), staff can highlight outstanding or upcoming OCP implementation items to inform priority setting by Council in following years.



Targets

The following list presents those targets identified in the OCP, along with the frequency with which their progress can be measured:

LAND MANAGEMENT AND DEVELOPMENT

› Victoria accommodates a minimum of 20,000 additional residents from 2011 to 2041	Measured every 5 years
› The Urban Core accommodates a minimum of 10,000 additional residents from 2011 to 2041	Measured every 5 years
› Victoria accommodates a minimum of 20% of the region's cumulative new housing units to 2041	Measured annually
› The Urban Core accommodates a minimum of 10% of the region's cumulative new housing units to 2041	Measured annually
› A minimum 90% of all housing units are within 400 metres of either the Urban Core, a Town Centre or an Urban Village by 2041	Measured every 5 years

TRANSPORTATION

› At least 70% of journey to work trips by Victoria residents take place by walking, cycling and public transit by 2041	Measured every 5 years
› A minimum of 60% of all trips by Victoria residents take place by walking, cycling and public transit by 2041	Measured every 5 years
› A minimum of 99% of Victoria residents live within 400 metres of a transit stop by 2041	Measured every 5 years

CLIMATE CHANGE AND ENERGY

› Victoria's greenhouse gas emissions are reduced by a minimum of 33% below the 2007 levels by 2020	Measured every 5 years
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ECONOMY

› Victoria accommodates a minimum of 20% of the region's new employment by 2041	Measured every 5 years
› Victoria's employment has increased by a minimum of 10,000 jobs by 2041	Measured every 5 years

FOOD SYSTEMS

› A minimum of 90% of residents are within 400 metres of a full service grocery store by 2041	Measured every 5 years
› All organic food waste generated within Victoria is diverted from the regional landfill by 2041	Measured every 5 years

Monitoring the *Official Community Plan*

OVERVIEW

A community's ability to prepare and respond to change is an indication of its resiliency and sustainability. The OCP is based on an adaptive management approach, where an institution learns from implementation successes and failures in order to improve subsequent policies and actions over time. A regular system of review, monitoring and adjustment will measure progress towards achieving the OCP's long-term goals and objectives and ensure that the OCP responds to emerging trends, issues, and opportunities.

OCP ADAPTIVE MANAGEMENT FRAMEWORK



Source: Policy 22.1, City of Victoria *Official Community Plan*, 2012

MONITORING REPORTS

The OCP Monitoring Program will produce two different reports*:

1. An Annual Review, presenting a snapshot of implementation progress and reporting on key annual indicators
2. A Five-Year Monitoring Report containing a comprehensive set of indicators and evaluation of implementation progress

INDICATOR CRITERIA

The OCP monitoring program collects data for nearly 100 indicators. Seventeen of these indicators are measured on an annual basis with the remaining indicators measured approximately every five years. The list of indicators will be reviewed regularly. New indicators may be added and others may be adjusted or removed.

The indicators were selected with close attention to existing City monitoring initiatives. The final indicators were chosen based on the following criteria:

Criteria	Description
Meaningful	Does the indicator provide useful and relevant information about reaching OCP goals and objectives?
Readily available	Is the data needed to measure the indicator readily available? If not, can a new system to measure the indicator be easily set up? Is the indicator reported on a regular basis?
Outcome-oriented	Does the indicator measure results and not just the resources invested?
Reliable	Are the methods used to measure the indicator standardized and reliable? Is the data of a good quality?
Accepted	Is the indicator seen by other municipalities as a valid, reliable and verifiable measure?
Spatial	If possible, is the indicator spatially-oriented and able to be mapped?

*OCP policies 22.3, 22.7, 22.9, 23.1 – 23.8 provide more detailed guidance for the OCP Monitoring Program and reporting.

ANNUAL INDICATORS

The following indicators are measured on an annual basis and reported in the OCP Annual Review:

OCP Section	Annual OCP Indicators
Land Management and Development	<ol style="list-style-type: none"> 1. New housing units 2. Share of new housing units in growth target areas 3. Regional share of new housing units 4. New commercial and industrial space in target areas
Transportation and Mobility	<ol style="list-style-type: none"> 5. Improvements to greenways network 6. Improvements to sidewalk network 7. Improvements to cycling network
Infrastructure	<ol style="list-style-type: none"> 8. Improvements to underground infrastructure
Placemaking	<ol style="list-style-type: none"> 9. Activities in public spaces
Parks and Recreation	<ol style="list-style-type: none"> 10. New trees on City lands
Housing and Homelessness	<ol style="list-style-type: none"> 11. New housing units by tenure 12. New housing units by type 13. Rental housing vacancy rate 14. Emergency shelter use
Economy	<ol style="list-style-type: none"> 15. Retail, office and industrial vacancies
Plan Administration	<ol style="list-style-type: none"> 16. <i>Official Community Plan</i> amendments 17. Contributions from development

FIVE-YEAR INDICATORS

The OCP monitoring program includes both annual and five-year reporting. The Five-Year Monitoring Report was envisioned to feature a comprehensive set of indicators and a more detailed evaluation of the plan progress (OCP Policy 22.11), prepared approximately every five years as resources allow.

The first five-year report was completed in connection with the OCP Annual Review 2017, and focused on growth and change in Victoria's population, housing and employment since the OCP was adopted. A key component in preparing the next five-year report (2022) will be the Development Outcomes Monitoring and Evaluation (DOME) project, which is currently in progress.

The DOME project will explore the feasibility of capturing new data streams or improved data quality about new development, in order to identify development trends, support research, planning and policy initiatives across city departments and more accurately measure progress towards the objectives in the Official Community Plan.

Trends and Issues

One of the objectives of the Annual Review is to identify observable trends from the findings of the monitoring program. The Annual Review also aims to recognize other emerging issues, new knowledge and information that may be relevant to the implementation of the OCP. This information will be used to review and update relevant policies and practices in a coordinated and timely manner.

KEY MONITORING FINDINGS

This report presents data from the 2020 calendar year, which can be compared to the data from 2012 to 2020 to begin to understand if trends are developing. However, many of the OCP indicators do not yet show conclusive trends within this limited time frame. Additional data added in future years will allow more thorough analysis of trends as they develop.

Several indicators have experienced changes worth noting in the 2020 calendar year. The following is a high level summary of several targets:

- › **614 net new housing units were created in 2020.** While this is a relatively low number compared to the last four years, an increasing proportion of townhouse, triplex, and duplex units as well as secondary and garden suites is observed. In July 2020, Council adopted *Phase Two: Victoria Housing Strategy 2019 – 2022*, which builds on Phase One of the Strategy and the *2019-2022 Strategic Plan*. Phase Two included updated housing targets to align with the City's growth targets and current needs. The targets will be monitored in the Housing Strategy Annual Review.
- › **Of the 652 gross new units created in Victoria in 2020, 63.8% were identified as rental units, 31.1% as strata ownership, and 5.1% as fee simple ownership.** Since 2018, when the city saw a record number of units created (including the highest number of both rental and strata units since the 2012 baseline), the last two years have seen a more modest number of units created overall.
- › **The rental housing vacancy rate increased significantly, from 1.0% in 2019 to 2.3% in 2020.** A balanced market is considered to have a rental vacancy rate around 2-3%, which the city had not seen since 2013.
- › **Areas around Large Urban Villages and Town Centres saw a much greater residential development proportion in 2020 but continue to see a lesser proportion than envisioned in the OCP.** The OCP target is to accommodate approximately 50% of new homes in the Urban Core, 40% in or within walking distance of Town Centres and Large Urban

Villages, and 10% in Small Urban Villages and the remainder of residential areas by 2041. In 2020, following a 55% growth of residential development around Large Urban Villages and Town Centres, the cumulative total since 2012 now sits at 25%. Since 2012 there is a consistent trend of the areas around Town Centres and Large Urban Villages not seeing the proportion of growth envisioned. This year's increase is a positive move in this direction and reaffirms the need for focusing local area planning on villages and associated transportation corridors which is currently in progress. The share of new housing built in the Urban Core in 2020, at 22%, was below the OCP vision, and the remaining 23% of new housing was situated in residential areas and exceeded the OCP vision.

- › **The city's share of the region's new housing was somewhat lower in 2020 than in recent years, hitting closer to the targets in the OCP.** The OCP target for 2041 is to accommodate approximately 20% of the region's new housing in the city and 10% in the Urban Core. While those targets have been exceeded in recent years, this year Victoria as a whole accommodated 22% of the region's new units and the Urban Core accommodated 5%.
- › **In 2020, the city saw 9.2 km of new bicycle infrastructure built, 4.2 km of greenway improvements, and 2.4 km of upgrades or additions to the sidewalk network.**
- › **Highest number of trees planted since 2012.** The number of new trees on City land increased for the sixth year in a row, with 535 trees planted and 272 removed resulting in a net of 263 trees added.
- › **Increasing vacancy rates for downtown street front commercial space (6.0%) and downtown office space (7.1%) indicates a low demand and a weaker economy in 2020, likely due to the COVID-19 pandemic.** The vacancy rate for industrial properties increased slightly to 1.2% in 2020, still indicating that the City's industrial lands are at capacity. The city-wide retail shopping centre vacancy rate was lower in 2020 compared to 2019, at 4.9%.

EMERGING TRENDS AND ISSUES

As more data is collected over the next few years, this section will provide a summary of any emerging trends, issues or new information that may have an impact on the implementation and success of the OCP.



OCP Indicators

The indicators presented in this report are based on data for the 2020 calendar year, except where noted. Results from earlier years were included for some indicators where the data was available. In many cases, this data was not available and it will be several years before conclusive trends can be determined.

Many of the OCP indicators in this report were first measured for the 2012 baseline year. This has meant finding reliable data sources and developing standard methods to collect and analyze the data. The monitoring methods for some indicators are still under development and these results will be reported in future OCP Annual Reviews. Those annual indicators are shown in the table at right.

Note: Unless otherwise noted, all data is provided by the City of Victoria.

Annual Indicators Under Development	
Indicator	Details
1. New housing units	Will be expanded to include new housing units completed, through Development Outcomes Monitoring and Evaluation project (in progress).
2. Share new housing units located within target areas	Will be expanded to include new housing units completed, through Development Outcomes Monitoring and Evaluation project (in progress).
3. Regional share of new housing units	Will be expanded to include new housing units completed, through Development Outcomes Monitoring and Evaluation project (in progress).
4. New commercial and industrial space in target areas	Under development, as part of Development Outcomes Monitoring and Evaluation project (in progress).
5. Greenways network	Will be expanded in the future to measure the percentage of the Greenways network that is complete
11. New housing units by tenure	Will be expanded to include new housing units completed, through Development Outcomes Monitoring and Evaluation project (in progress).
12. New housing units by structure type	Will be expanded to include new housing units completed, through Development Outcomes Monitoring and Evaluation project (in progress).
17. Contributions from development	Some data is currently reported, but this indicator is under development, as part of Development Outcomes Monitoring and Evaluation project (in progress).

1 New Housing Units

WHAT IS BEING MEASURED?

This indicator measures the number and geographic distribution of net new housing units in the City of Victoria. Net new housing units are calculated from building permits issued in the calendar year. The number of housing units that will be lost (through demolition) are subtracted from the number of housing units that will be gained.

WHY IS THIS INDICATOR IMPORTANT?

Victoria is anticipated to grow by a minimum of 20,000 people over the next 30 years. This indicator measures how well the new housing supply is meeting the projected demand.

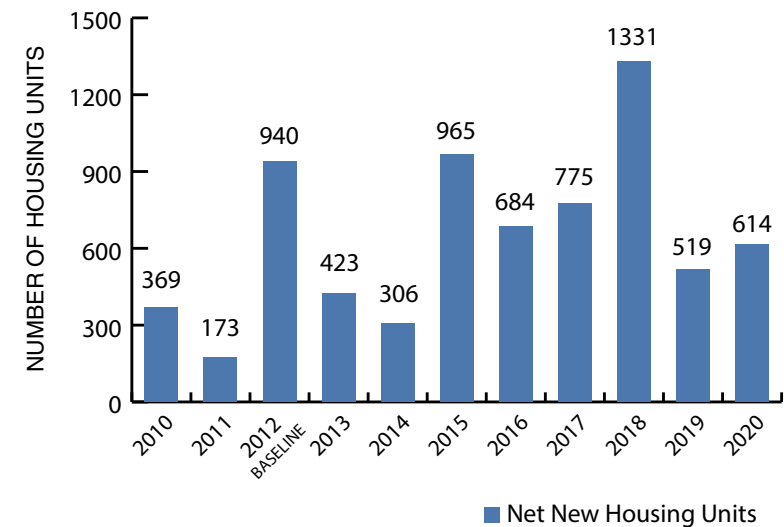
TARGET/DESIRED TREND:  increase sought

HOW ARE WE DOING?

A net total of 614 new housing units were created in 2020, based on building permits issued. This is a high number since last year (519), directly following a significant peak in 2018. In addition to more gross new units in 2020 (652) compared to the year before (600), there were also less permits issued for demolitions or conversions resulting in 31 units lost (to be compared with 81 in 2019).

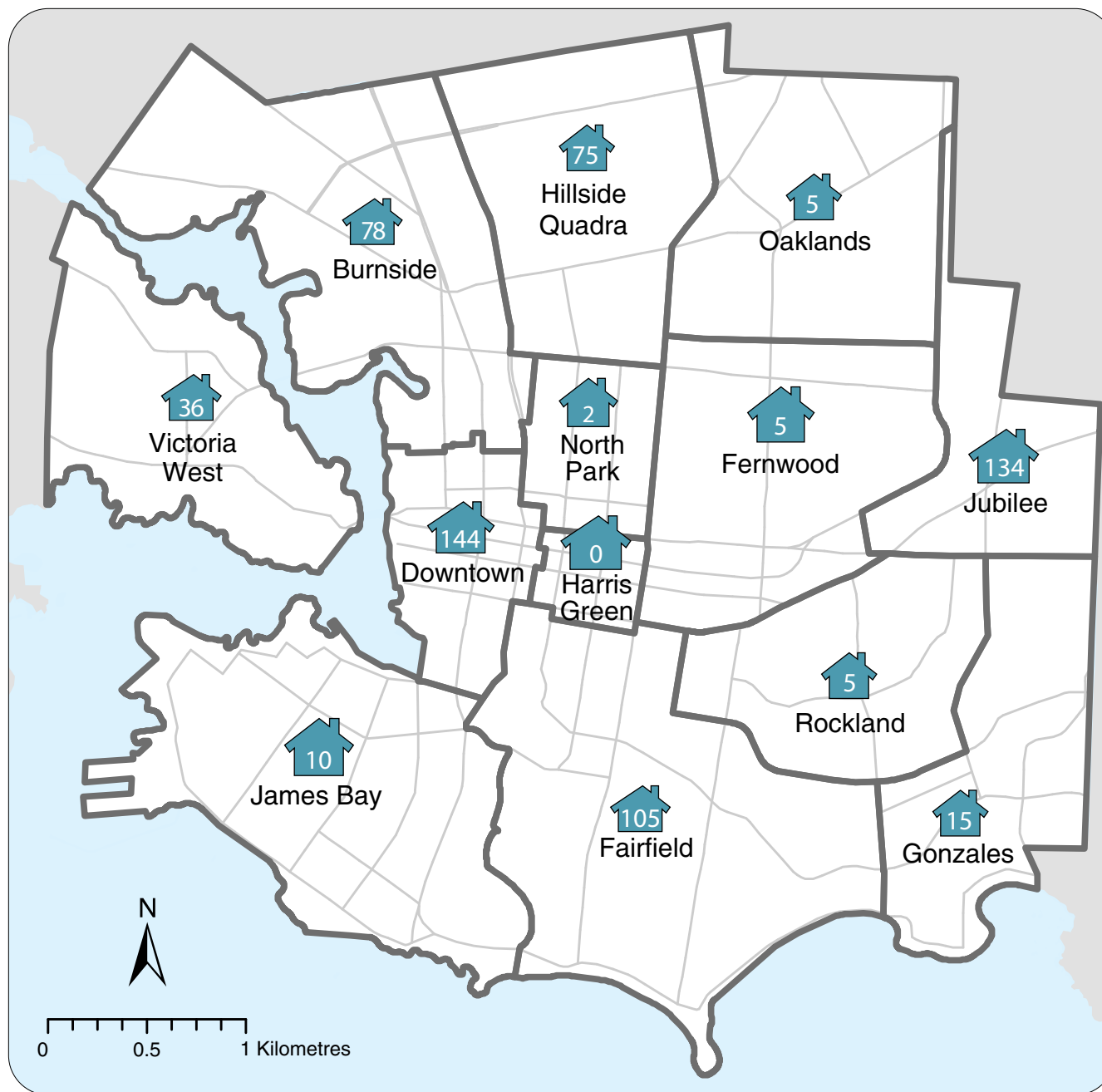
The highest number of net new units created in 2020 were in the Downtown neighbourhood (144), followed by Jubilee (134). No neighbourhood saw a net loss of units in 2020 compared to 2019 where three neighbourhoods saw a negative net total.

Net New Housing Units in the City of Victoria



SOURCE: CITY OF VICTORIA

Note: New housing units are based on building permits issued.



MAP 1:

Net New Housing Units by Neighbourhood

2020 Total Net New Housing Units

in Victoria = 614

Note: Net new housing units are calculated from building permits issued. The number of housing units that will be lost (through demolition or conversion) are subtracted from the number of housing units that will be gained.

SOURCE: CITY OF VICTORIA



Share of New Housing Units in Growth Target Areas

WHAT IS BEING MEASURED?

This indicator measures the annual share of new housing units located in the OCP's growth target areas. Housing growth is measured in three different target areas:

- 1) the Urban Core
- 2) located in or within walking distance (400m) of a Town Centre or Large Urban Village
- 3) Small Urban Villages and the remainder of residential areas

Housing units are calculated from building permits issued, and categorized by OCP target growth areas.

WHY IS THIS INDICATOR IMPORTANT?

The OCP designates certain areas of the city for accommodating new population and associated housing growth. The Urban Core should accommodate 50% of the population growth, and areas in and near Town Centres and Large Urban Villages should accommodate 40% of the growth. Remaining growth is targeted for Small Urban Villages and other residential areas (10%). Concentrating housing and population growth in certain areas can provide the critical population mass to support better transit, local businesses, more efficient use of infrastructure, and better use of cycling and pedestrian facilities. A large share of Victoria's housing growth will be concentrated downtown to support the development of a strong urban core that retains its predominant role in the regional economy.

TARGET/DESIRED TREND:

- › To accommodate at least 20,000 new residents and associated housing growth over the next 30 years in the following approximate proportions: 50% in the Urban Core; 40% in or within close walking distance of Town Centres and Large Urban Villages; and 10% in Small Urban Villages and the remainder of residential areas

HOW ARE WE DOING?

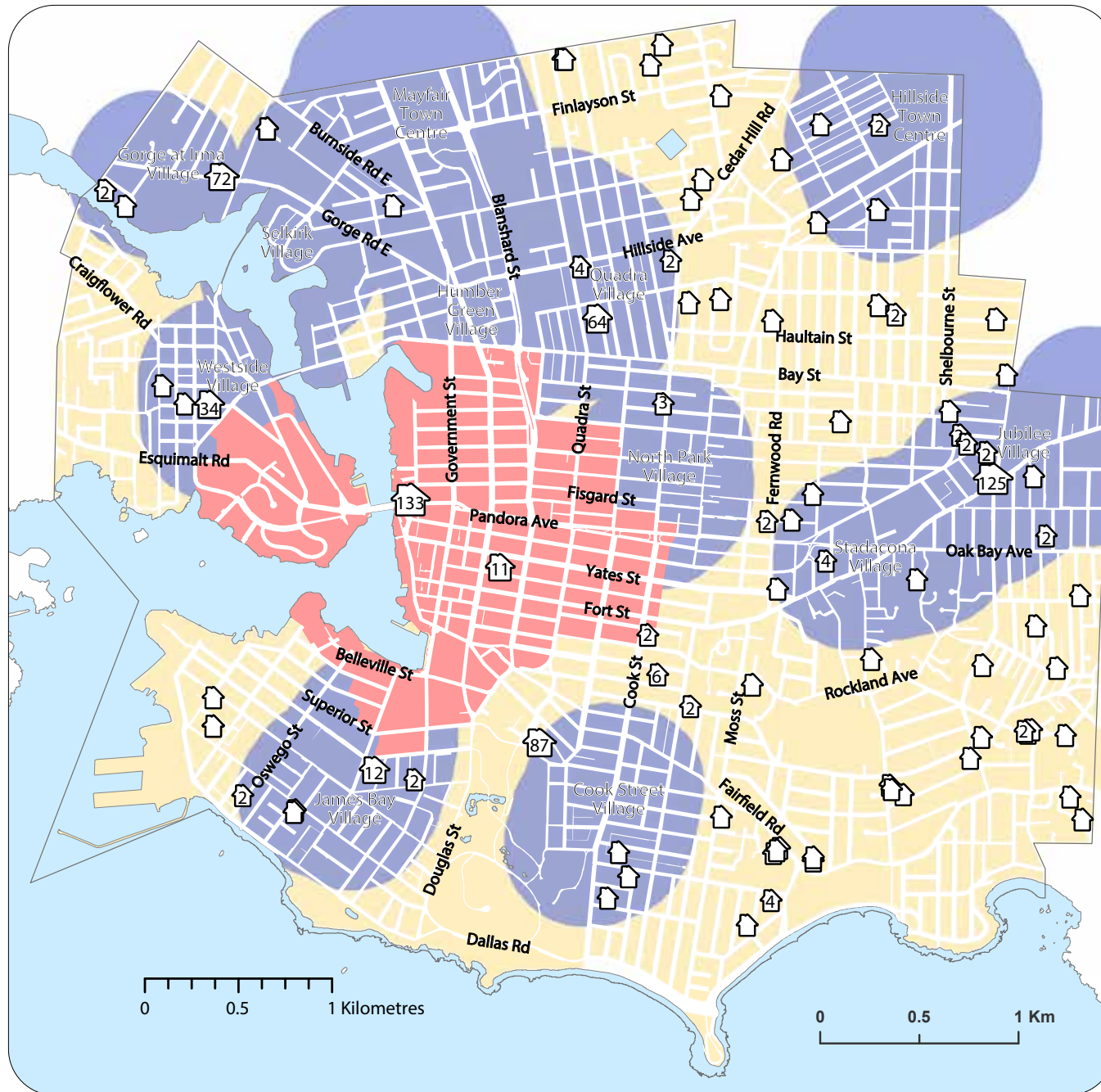
In 2020, 22% of residential development occurred in the Urban Core, with 55% of development within walking distance of Town Centres and Large Urban Villages and 23% in Small Urban Villages or the remainder of residential areas (MAP 2).

As seen in the table below, the distribution has varied from year to year, and looking at the cumulative numbers since 2012 gives the best idea of how we are doing so far. Of the new units between 2012-2020, 56% were in the Urban Core; 25% were in or within walking distance of a Town Centre or Large Urban Village; and 19% were located in a Small Urban Village or the remainder of the residential areas.

Although development in the Urban Core represented a smaller share of all residential development in 2020 than in 2019, the trend over time continues to show a higher proportion in the Urban Core and in Small Urban Villages and remainder of residential areas than the targets stated in the OCP. Areas in and around Town Centres and Urban Villages are so far seeing a smaller part of all residential development than desired.

Share of New Housing Units in Growth Target Areas											
Growth Area	2012	2013	2014	2015	2016	2017	2018	2019	2020	2012-2020 Cumulative	Target for 2041
Urban Core	73%	33%	33%	81%	67%	78%	62%	53%	22%	56%	50%
In or within walking distance of a Town Centre or Large Urban Village	17%	28%	48%	12%	22%	14%	15%	13%	55%	25%	40%
Small Urban Village or the remainder of the residential areas	10%	39%	19%	7%	11%	8%	23%	34%	23%	19%	10%

SOURCE: CITY OF VICTORIA



MAP 2:

New Housing Units in Growth Target Areas

- New Housing Unit (single unit)
- New Housing Unit (# of units)
- Urban Core - 146 units (22%)
- 400 m walking distance from Town Centres/Large Urban Villages - 358 units (55%)
- Small Urban Villages and remainder of residential areas - 148 units (23%)

Note: New housing units are calculated based on building permits issued.

SOURCE: CITY OF VICTORIA

3 Regional Share of New Housing Units

WHAT IS BEING MEASURED?

This indicator measures the annual share of new housing units throughout the Capital Regional District that are located in the City of Victoria. It shows the share of the regional total that was in: 1) the City of Victoria as a whole, and 2) Victoria's Urban Core. New units are calculated from building permits issued in the calendar year.

WHY IS THIS INDICATOR IMPORTANT?

An increased share of new housing units within Victoria's Urban Core has potential impacts for the whole region: more efficient use of infrastructure and facilities, better access to transit services, decreased air pollution, less reliance on car travel, and less development pressure on agricultural and other rural lands. Within Victoria, encouraging new housing growth within the Urban Core will support the economic vibrancy of downtown and ensure that it retains its predominant role in the regional economy.

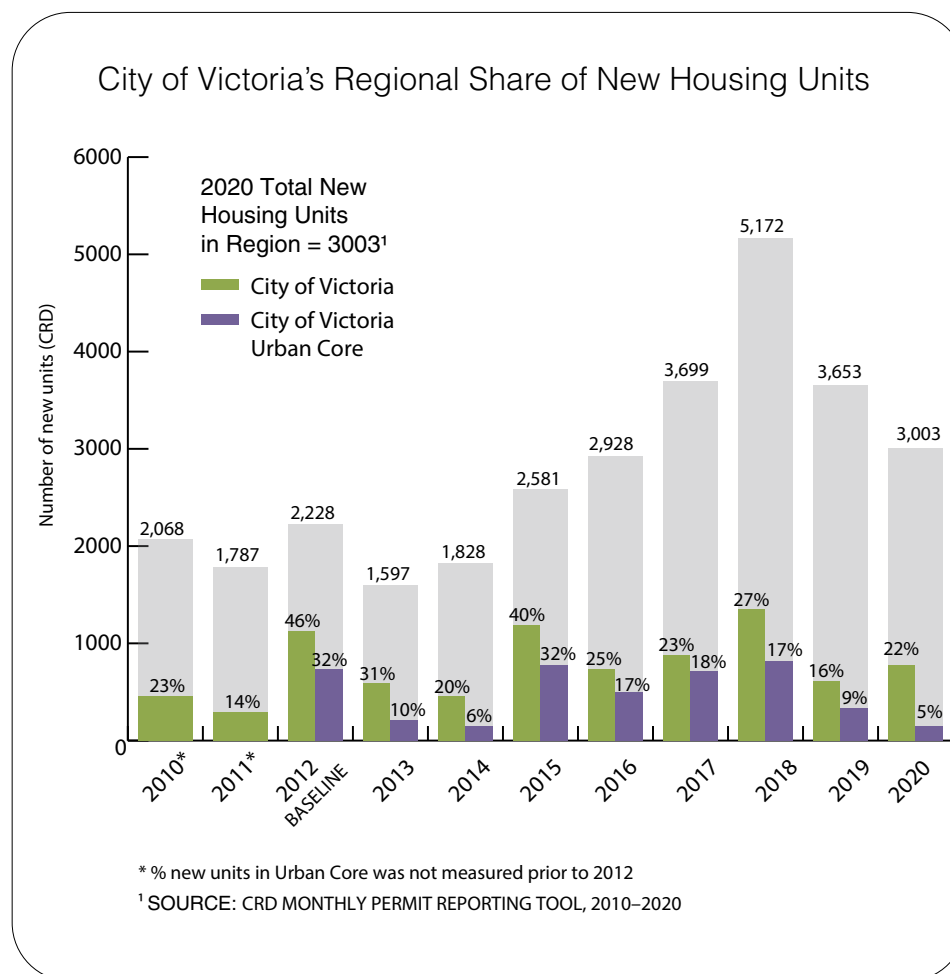
TARGET/DESIRED TREND:

- › Victoria accommodates a minimum of 20% of the region's cumulative new housing units to 2041
- › The Urban Core accommodates a minimum of 10% of the region's cumulative new housing units to 2041

HOW ARE WE DOING?

In 2020, Victoria accommodated 22% of the region's new housing units, while the Urban Core accommodated 5%. These are lower rates than seen in the last few years, and slightly higher than the target of accommodating 20% of the region's new housing in the City but lower than 10% in the Urban Core.

Previously, since the 2012 baseline, this target has been exceeded almost every year. For the whole period of 2012-2020, 27.8% of new units in the region have been located within the City of Victoria and 16.2% of new units within Victoria's Urban Core. If this trend continues, the 2041 target will be met or exceeded.



4 New Commercial and Industrial Space

WHAT IS BEING MEASURED?

This indicator will measure the amount of new commercial and industrial floor area that is approved on an annual basis.

WHY IS THIS INDICATOR IMPORTANT?

A strong economic base is an essential component of a complete community. A diverse economy, including industrial, commercial and office sectors, not only provides increased stability, but also offers citizens the opportunity to access goods and services locally. The OCP focuses new employment growth in the Urban Core, Town Centres, in employment districts and along corridors served by frequent and rapid transit. New office development will be concentrated downtown to support the development of a strong downtown core that retains its predominant role in the regional economy. Outside of downtown, the concentration of employment growth in certain areas will maximize the use of municipal infrastructure, develop densities that allow for district energy, reduce commercial traffic, as well as increase the use of public transit by employees. Concentrating new employment growth in certain areas will also preserve the residential character of other parts of the city.

TARGET/DESIRED TREND:  increase sought

HOW ARE WE DOING?

Data collection methods for this indicator are under development.

5 Greenways Network

WHAT IS BEING MEASURED?

This indicator measures the length of the Greenways network that has received major upgrades on an annual basis. It also measures the total length of Greenways that have been added or upgraded since the inception of the *Greenways Plan* in 2004. The Greenways network consists of routes on streets, lanes, pathways and trails and with varying levels of service for different road users.

WHY IS THIS INDICATOR IMPORTANT?

Victoria's Greenways network encourages active transportation, recreation, and the restoration of native and aquatic habitat and places of cultural importance. The OCP and *Go Victoria*, the City's Sustainable Mobility Strategy, encourage investments such as street trees, wayfinding and placemaking on these routes and investments to support barrier removal for people with disabilities. The OCP also supports using the Greenways network, in addition to the city's bicycle and sidewalk network, to link the Urban Core, Town Centres and Urban Villages with common destinations such as major parks, places of employment, schools, and recreational and cultural attractions.

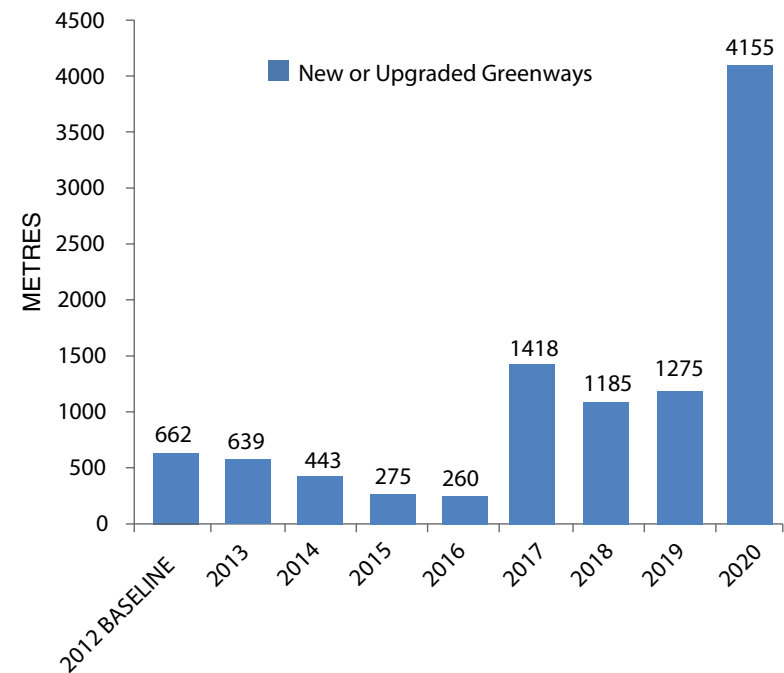
TARGET/DESIRED TREND:  increase sought

HOW ARE WE DOING?

The total length of the identified Greenways network measures 99.6 kilometres (MAP 3). A total of 4155 metres along the network was implemented or upgraded in 2020. This included new sidewalks on Vista Hts, May St, and Fairfield Rd, placemaking features along Kings Rd, and intersection upgrades at Kings Rd at Blanshard and Gorge at Rock Bay. Cycling improvements along Harbour and Douglas Rd counted to the 2020 greenway improvements (also accounted for in Section 7). Additionally, several intersections along the Greenways network saw pedestrian crosswalk enhancements in 2020 including multiple points along Dallas Rd, and Craigflower at Raynor.

Since 2004, a total of 18 kilometres along the Greenways network have been implemented, or seen upgrades.

Annual Greenways Network Improvements



SOURCE: CITY OF VICTORIA



MAP 3:
**Improvements to
 Greenways Network
 (2004 – 2020)**

- Greenway Improvements (2020)
- Greenway Improvements (2004 - 2019)
- Designated Greenway

Length of new or major upgrades to Greenways network (since 2004) – 18.0 km
 Total length of designated Greenways network (2020) – 99.6km

SOURCE: CITY OF VICTORIA

6 Sidewalk Network

WHAT IS BEING MEASURED?

This indicator measures the length of the sidewalk network that is added or receives major upgrades on an annual basis. It also measures the total length of sidewalks that have been added or upgraded since the inception of the *Pedestrian Master Plan* in 2009. New sidewalks are added where no sidewalk existed previously; a major upgrade includes work such as widening the sidewalk or making other improvements for pedestrians.

WHY IS THIS INDICATOR IMPORTANT?

Creating walkable, pedestrian-friendly neighbourhoods is a central focus of Victoria's OCP. Walkability has many benefits for air quality, the reduction of greenhouse gases, public health and the life and vitality of neighbourhoods. Accelerating active and accessible transportation is also a key initiative identified in *Go Victoria*, the City's Sustainable Mobility Strategy. A continuous, high quality sidewalk network is important in making a street comfortable, safe and inviting for pedestrians and people with disabilities.

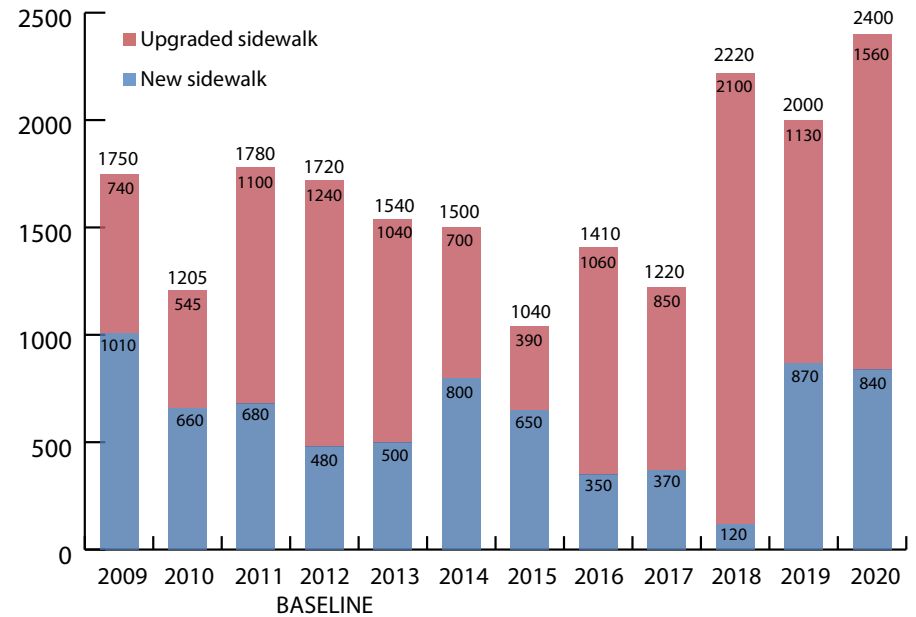
TARGET/DESIRED TREND:  increase sought

HOW ARE WE DOING?

The total length of the designated sidewalk network is approximately 527 linear kilometres. In 2020, 0.84 kilometres of new sidewalk was added and 1.56 kilometres were upgraded along the sidewalk network, for a total of 2.4 linear kilometres.

The percentage of City blocks that have a sidewalk was 88.7% at 2020 year end.

Annual Sidewalk Network Improvements



SOURCE: CITY OF VICTORIA

Total length of designated sidewalk network (2020): approx. 527km

Total length of completed sidewalk network (2020): 467.5km

Length of new or major upgrades to sidewalk network (2009–2020): 19.8km

Percentage of City blocks with a sidewalk: 88.7%

7 Cycling Network

WHAT IS BEING MEASURED?

This indicator measures the length of the cycling infrastructure that is added or receives major upgrades on an annual basis. It also measures the total length of cycling infrastructure that has been added or upgraded since 1995. Cycling investments includes various types of infrastructure including off-street multi-user trails, on-street painted cycling lanes, on-street separated cycling lanes, on-street signed cycling routes and combined bus/bike lanes.

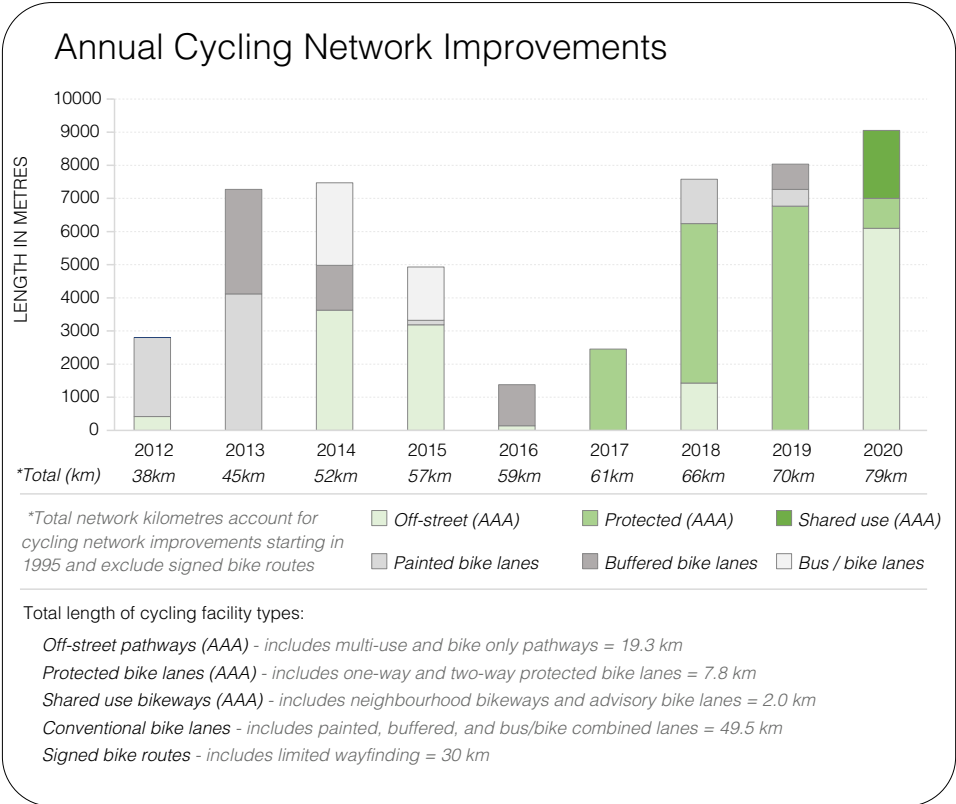
WHY IS THIS INDICATOR IMPORTANT?

Victoria's compact size and mild climate make it well-suited for cycling, a cost efficient, low-carbon mode of transportation. The OCP encourages the expansion of cycling infrastructure in order to manage population growth and limited roadway capacity, reduce parking demand, and provide affordable, safe and convenient ways to travel. Accelerating active and accessible transportation is also a key initiative identified in *Go Victoria*, the City's Sustainable Mobility Strategy. Cycling routes that connect to shops, services, schools and workplaces is an important way to support multi modal transportation options for residents and businesses.

TARGET/DESIRED TREND:  increase sought

HOW ARE WE DOING?

In 2020, the City added or improved a total of 9.2 km of the Cycling Network. The majority of the improvements consisted of new separated cycling lanes on streets and off-street pathways, including protected lanes on Harbour Rd, shared bikeway on Humbolt and Blackwood St, and 6,100m of off-street pathways on Dallas Rd.





SOURCE: CITY OF VICTORIA

MAP 4:

City of Victoria's Cycling Network, 2020

- AAA off street pathway
- AAA protected bike lane (on-street)
- AAA shared use bike route
- Buffered bike lane (on-street)
- Conventional bike lane (on-street)
- Bus and bike lane combined
- 2020 - New bike infrastructure

AAA Bike Facility Type*	New or Upgraded in 2020	Total to date
Protected bike lanes (AAA)	New one-way = 142m New two-way = 945m Grade raised = 0m	7.9km
Shared use bikeways (AAA)	Neighbourhood bikeways = 1,014m Advisory bike lanes = 1,016m	1.9 km
Off-street pathways (AAA)	Multi-use = 5,323 Cycling only = 776m	19.5km
Conventional Bike Facility		
Painted bike lanes	0m	38.9km
Buffered bike lanes	0m	6.5km
Combined bus / bike lane	0m	4.1km
Signed Bike Route	0m	30km
Total cycling infrastructure (excludes 30 km of signed bike routes)		79km

*Starting in 2020, reporting of AAA infrastructure lengths has been revised to be more consistent with the CRD reporting.

8 Underground Infrastructure

WHAT IS BEING MEASURED?

This indicator measures the length of water, stormwater and sanitary sewer mains that are replaced or rehabilitated on an annual basis. It also measures the total length of each network. Rehabilitation includes physical improvements such as the relining of pipes in order to extend the life of the infrastructure.

WHY IS THIS INDICATOR IMPORTANT?

Underground infrastructure for drinking water, stormwater and sanitary sewers are vital to the economic, environmental and public health of a community. The location, condition and capacity used in these systems can influence development patterns. Like many municipalities across the country, Victoria is challenged with repairing and replacing aging infrastructure, while meeting new population and employment growth over the next 30 years. The OCP encourages improvements to water, stormwater and sanitary sewer systems and services to meet current and future demand. At the same time, it identifies the need to continue to make physical improvements to existing infrastructure. The OCP focuses population and employment growth in the Urban Core, Town Centres and Urban Villages in order to make use of existing infrastructure, and minimize the need for new infrastructure.

TARGET/DESIRED TREND:  increase sought*

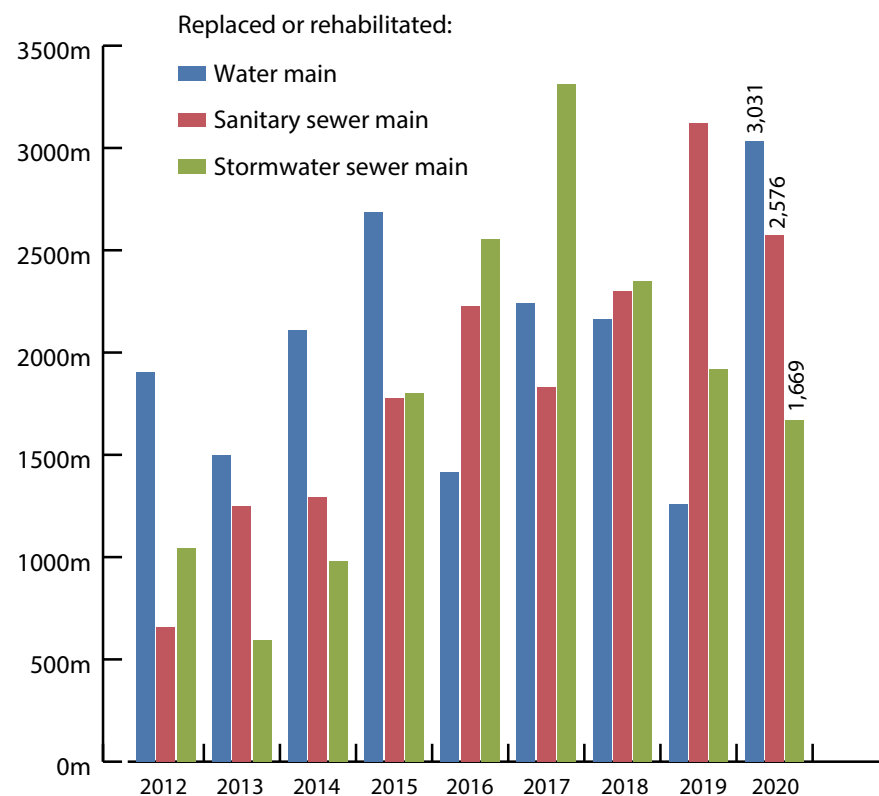
HOW ARE WE DOING?

The total length of the water main network is 349 kilometres, the total length of the sanitary sewer network is 237 kilometres, and the total length of the stormwater sewer network is 258 kilometres.

3,031 metres of the water main network were replaced or rehabilitated in 2020, which was over twice as much as the previous year. The amount of replaced or rehabilitated sanitary sewer (2,576 metres) was lower than in 2019, and the amount of replaced or rehabilitated stormwater sewer (1,669 metres) was slightly less than in 2019.

*An increase is sought in the length of mains that are added or upgraded on an annual basis but, in keeping with OCP direction, not to the total length of the overall network.

Improvements to Water, Stormwater and Sanitary Sewer Mains



Total length of water main network (2020): 339 km
 Total length of sanitary sewer network (2020): 237 km
 Total length of stormwater sewer network (2020): 258 km

SOURCE: CITY OF VICTORIA

9 Activities in Public Spaces

WHAT IS BEING MEASURED?

This indicator measures the number of permits issued for a variety of activities that happen in outdoor and public spaces: markets, block parties, mobile food carts, sidewalk cafes, special events and street entertainers. Special events include festivals, sporting events, rallies and a variety of other public gatherings.

WHY IS THIS INDICATOR IMPORTANT?

Activities such as markets, festivals and street vending help make streets and neighbourhoods lively and vibrant. They also generate economic activity, contribute to the city's arts and cultural life, reflect Victoria's unique identity, and help local residents feel more connected to each other. The OCP encourages more outdoor festivals, celebrations, concerts and special events to continue to animate the city's public spaces, streets and parks.

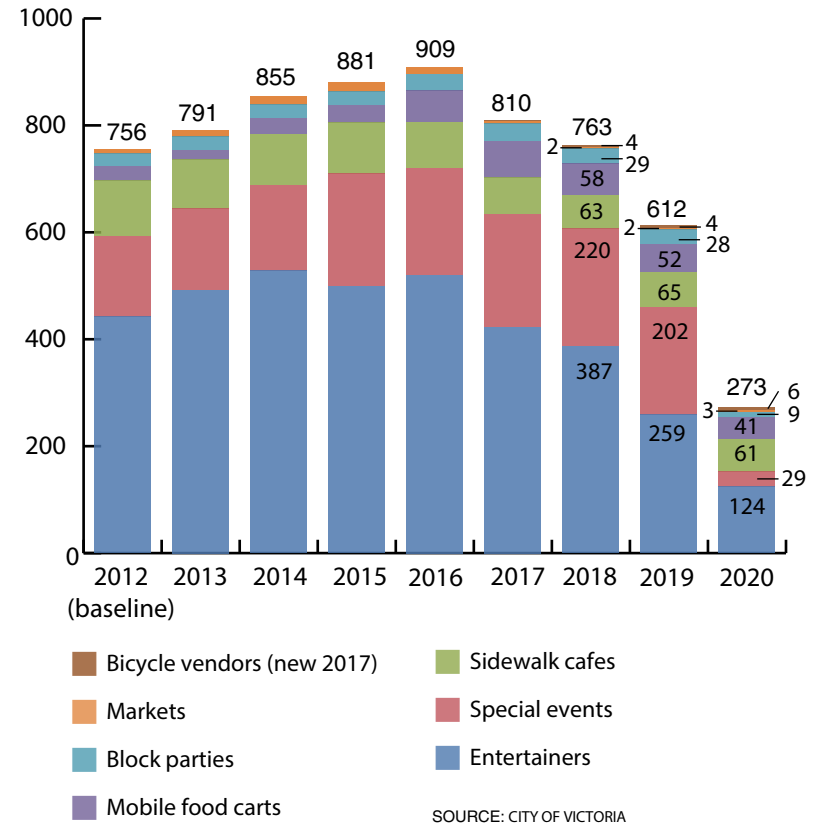
TARGET/DESIRED TREND:  increase sought

HOW ARE WE DOING?

The amount of permits issued for different activities in public spaces continued to decrease in 2020 to a total of 273, which is well below the baseline year (2012). The main driver of this significant decrease is likely the COVID-19 pandemic. The decrease is found in the Entertainers, Special Events, Mobile Food Carts and Block Parties categories while the remaining categories saw a slight increase in permits issued.

While Entertainers have represented a majority of permits issued in previous years, those permits made up only 45% of the total in 2020. Special Events represented 11% of the permits issued.

Permits Issued for Activities in Public Space



10 New Trees on City Land

WHAT IS BEING MEASURED?

This indicator measures the number of net new trees planted on City lands on an annual basis (trees planted minus trees removed). City lands include parks, boulevards and other City-owned public spaces.

WHY IS THIS INDICATOR IMPORTANT?

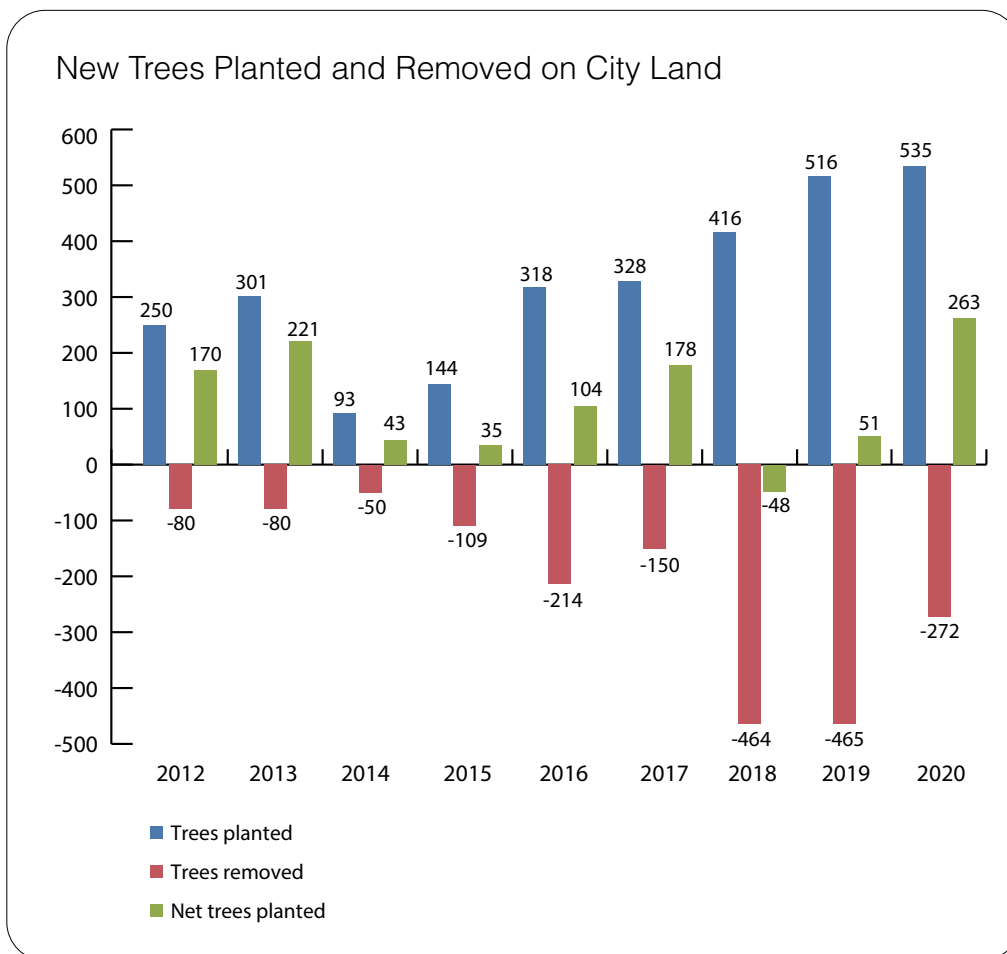
The urban forest provides many ecological and community benefits. Trees reduce stormwater runoff, filter air and water pollution, and provide important habitat for birds, insects and other wildlife. In addition to their beauty, trees protect people from weather, provide privacy and buffer sound. Trees add beauty to public spaces and along roads and sidewalks, making walking and cycling more enjoyable. The OCP aims to enhance the urban forest to continue to support the many benefits that an urban forest provides.

TARGET/DESIRED TREND:  increase sought

HOW ARE WE DOING?

In 2020, 535 trees were planted and 272 trees were removed, for a net total of 263 trees added. This is the highest number of trees planted since the adoption of the OCP, as well as the highest number of net new trees.

There are a total of approximately 33,000 trees on City lands. Please note that this represents only 20-25% of the total number of trees within the city and does not include trees on private property.





New Housing Units by Tenure

WHAT IS BEING MEASURED?

This indicator measures the total number of new rental¹, strata² and fee simple³ housing units through building permits issued on an annual basis. It also measures the new housing units gained by tenure for each neighbourhood.

WHY IS THIS INDICATOR IMPORTANT?

Providing a mix of rental and ownership (strata and fee simple) housing is important for building a diverse community. Providing options for rental and ownership housing within the same neighbourhood can accommodate people at a variety of life stages and income levels. The OCP encourages a wide range of housing types, tenures and prices in each neighbourhood. It also aims to maintain and expand Victoria's supply of aging rental housing through upgrades and regeneration.

TARGET/DESIRED TREND:

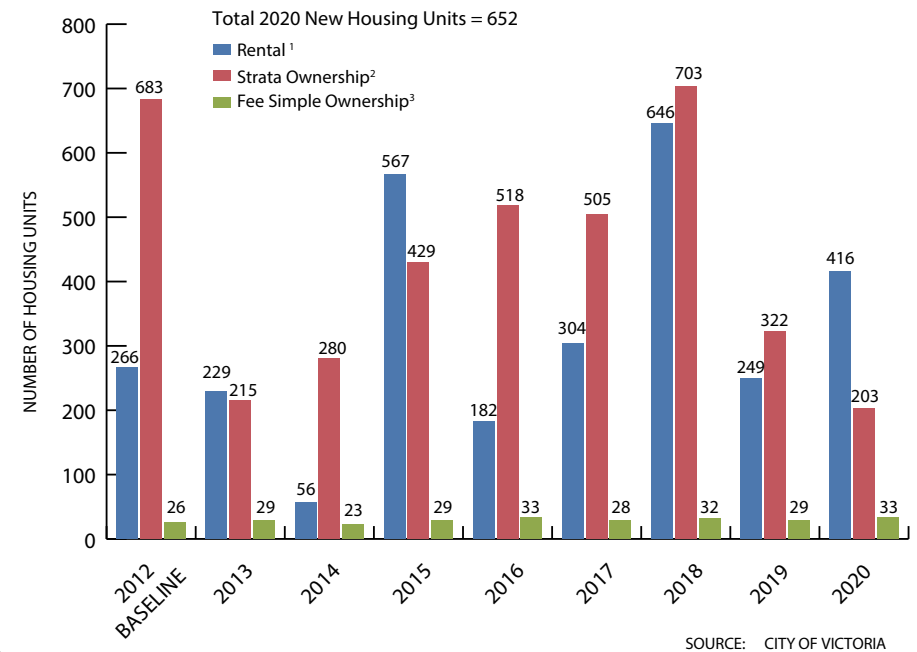
No target

HOW ARE WE DOING?

Of the 652 gross new units created in Victoria in 2020, 63.8% were identified as rental units, 31.1% as strata ownership, and 5.1% as fee simple ownership. While 2018 saw an unusually high number of units created, including the highest number of both rental and strata units since the baseline year (2012), 2020 saw a more modest number of units created overall but more than 2019. The percentage of units in the fee simple category was higher than in the last few years although the absolute number is staying stable.

In July 2019, Council adopted Phase Two: Victoria Housing Strategy 2019 – 2022, which builds on Phase One of the Strategy and the 2019-2022 Strategic Plan. Phase Two of the Strategy included updated housing targets to align with the City's growth targets and current needs. The targets will be monitored in the Housing Strategy Annual Review.

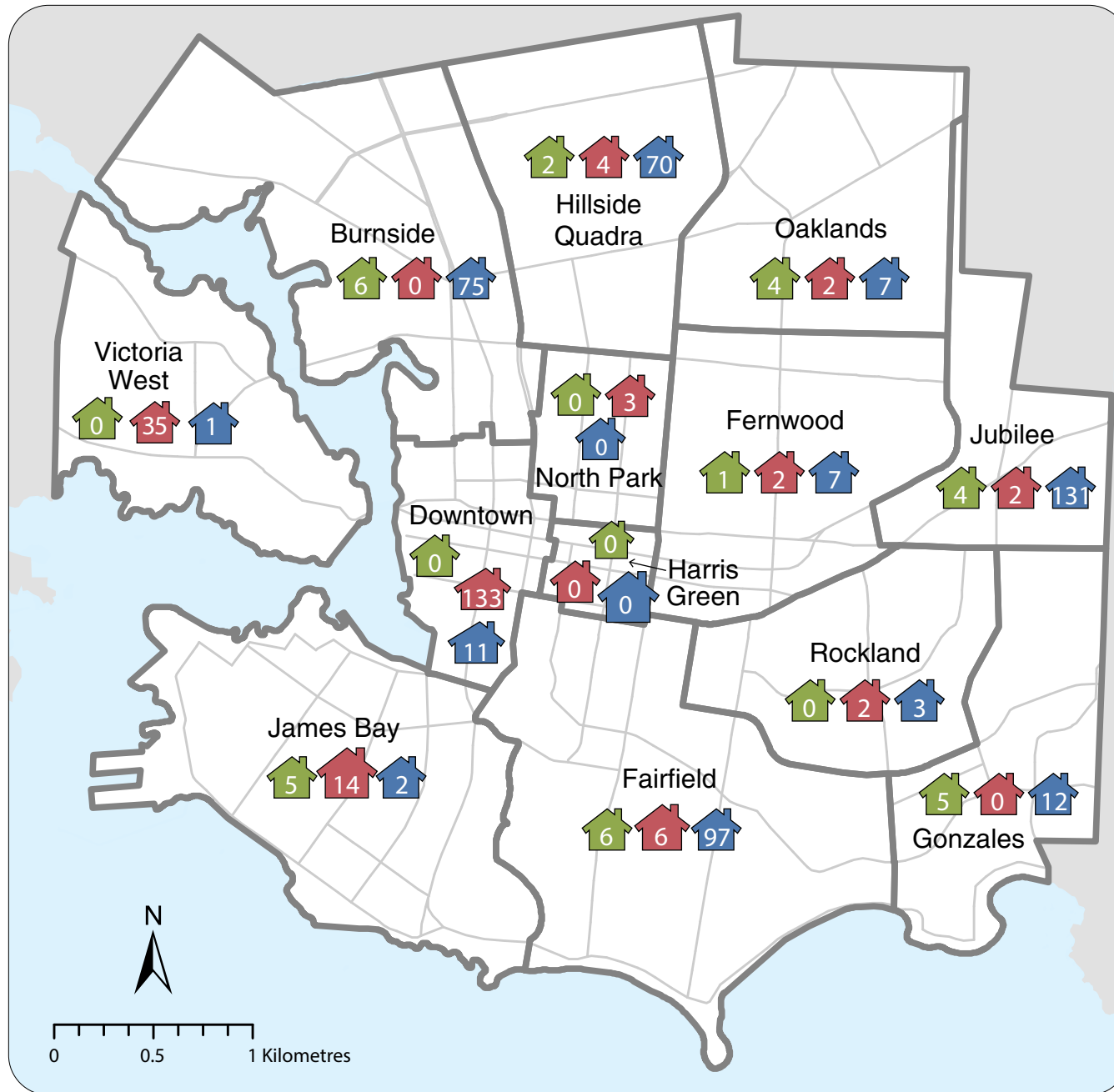
New Housing Units by Tenure, City of Victoria



¹ Rental: includes purpose-built rental apartments, secondary suites, garden suites

² Strata: includes strata duplexes, triplexes and fourplexes; strata townhouses; strata units in apartment, mixed-used and other multi-unit buildings

³ Fee Simple: includes single family dwellings and non-strata attached houses



12 New Housing Units by Type

WHAT IS BEING MEASURED?

This indicator measures the total number of new housing units by type of housing (townhouse, duplex, secondary suites, etc.) on an annual basis. It also measures the number of new housing units by type of housing in each neighbourhood. New housing units are calculated from building permits issued in the calendar year.

WHY IS THIS INDICATOR IMPORTANT?

The OCP encourages a wide range of housing types to support a diverse, inclusive and multigenerational community. Neighbourhoods with a wide range of housing types – such as townhouses, duplexes, single family dwellings, apartment buildings, special needs housing and secondary suites – can support a diverse population that includes students, families, seniors, group housing, singles or couples. This mix reinforces neighbourhood stability by allowing people to stay in the same neighbourhood throughout different stages of their life. It can also encourage social and economic diversity and different levels of affordability.

TARGET/DESIRED TREND:

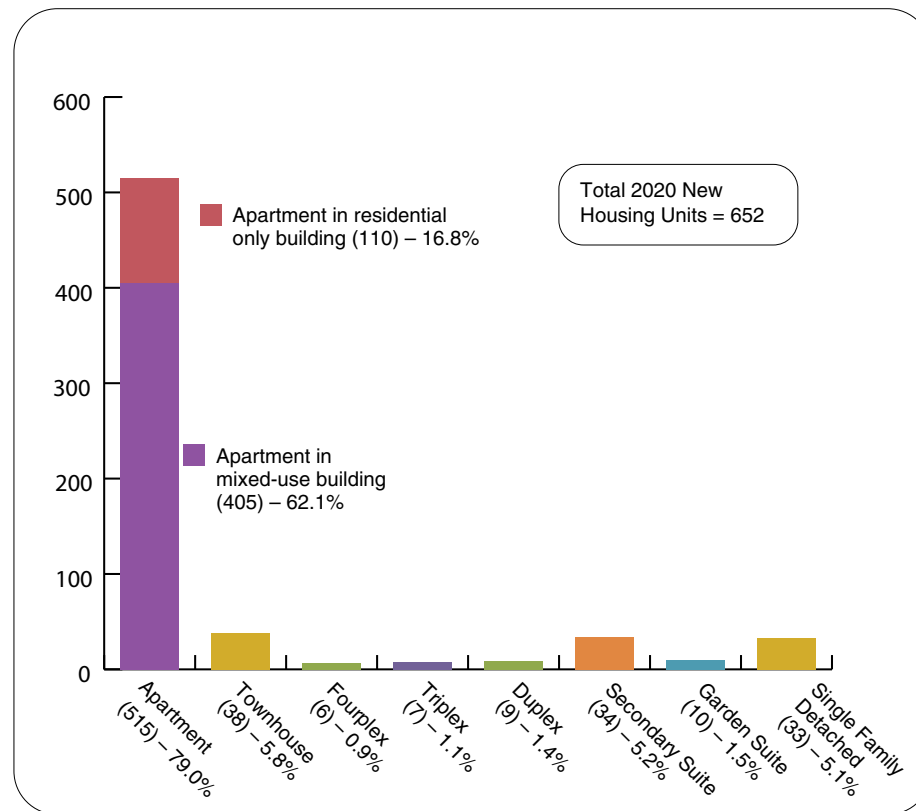
No target

HOW ARE WE DOING?

Out of all units created (based on permits issued) in 2020, 79.0% were apartments. This is about the same percentage as seen in 2019 (78.3%). Other forms of housing saw an increase in their respective share of the whole (compared to 2019), with the exception of duplexes, secondary suites, and garden suites. Notably, the number of townhouse units more than doubled compared to 2019. The absolute number of single family homes created is staying stable.

The table on the following page shows that Downtown saw the highest number of new apartments (144), followed by Jubilee (125). Single family dwellings were added in 8 out of 13 neighbourhoods, while either secondary or garden suites were being added in all neighbourhoods except Downtown, Harris Green, and North Park. New units in duplexes and/or triplexes could be seen in several neighbourhoods, and new townhouses were added in Victoria West and in Fairfield.

2020 New Housing Units Created by Type



Note: New housing units are based on building permits issued.

2020 New Housing Units by Type of Housing										
	Apartment	Mixed-use* (sub-category of Apartments)	Single Family Dwelling	Duplex	Triplex	Fourplex	Townhouse	Secondary Suite**	Garden Suite	New Units
Burnside	72	72	6					3		81
Downtown	144	144								144
Fairfield	93		6	2			4	3	1	109
Fernwood	5		1		2			1	1	10
Gonzales			5					10	2	17
Harris Green										
Hillside Quadra	66	64	2			4		2	2	76
James Bay	10		5	4				2		21
Jubilee	125	125	4	2				4	2	137
North Park					3					3
Oaklands			4	1	1			6	1	13
Rockland						2		3		5
Victoria West					1		34		1	36
Total	515	405	33	9	7	6	38	34	10	652

SOURCE: CITY OF VICTORIA

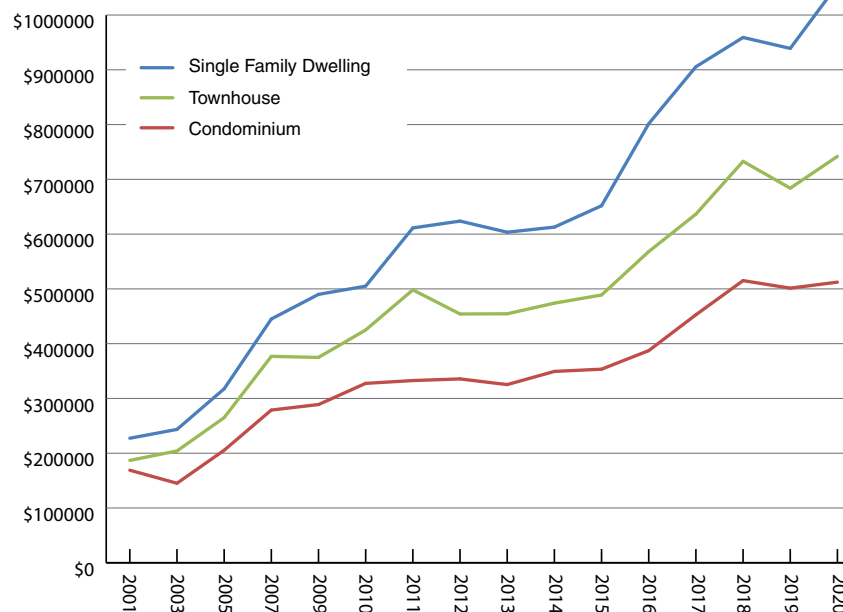
* Mixed-use: Building that includes both residential and commercial units

**Secondary Suite: A legal suite, located within a single family detached house

Note: New housing units are based on building permits issued.

2001 - 2020 Average Sale Prices			
	SFD	Condominium	Townhouse
2001	\$243,445	\$145,131	\$204,144
2003	\$317,540	\$205,379	\$264,941
2005	\$445,017	\$278,782	\$376,789
2007	\$490,000	\$288,850	\$374,900
2009	\$505,000	\$327,500	\$425,000
2011	\$611,312	\$332,638	\$498,232
2012	\$623,775	\$335,629	\$454,150
2013	\$603,477	\$325,260	\$454,556
2014	\$612,784	\$349,324	\$473,938
2015	\$651,810	\$353,409	\$488,861
2016	\$801,513	\$387,262	\$568,094
2017	\$905,556	\$452,732	\$636,456
2018	\$959,059	\$515,107	\$732,831
2019	\$939,066	\$501,352	\$683,849
2020	\$1,055,057	\$512,320	\$740,902

Average Housing Sale Prices – Victoria 2001-2020



The average sale prices for both single family dwellings, condominiums and townhouses rose in 2020.

Between 2019-2020, the average price of a single family home in the city of Victoria increased by 6.7%, the average price of a condominium increased by 2.2%, and the average prices for a townhouse increased by 8.3%.

The average price is the total dollar value of all properties sold divided by the number of sales.

(SOURCE: VICTORIA REAL ESTATE BOARD MULTIPLE LISTING SERVICE)

13 Rental Housing Vacancy Rate

WHAT IS BEING MEASURED?

This indicator measures the average annual vacancy rate for purpose-built rental housing buildings with three or more units. It does not include the secondary rental market (secondary suites, private condominiums, or other private housing that is rented) which forms an important part of Victoria's rental housing market.

WHY IS THIS INDICATOR IMPORTANT?

The demand for rental housing is affected by the combination of employment growth, income levels and migration levels (people moving in and out of the city). In Victoria, the demand for rental housing is also influenced by the high cost of home ownership in the region. The OCP policies encourage an increase in the city's supply of rental housing through upgrades and re-investment, and that a wide variety of housing types, tenures and prices gives residents choice. A balanced rental market would have affordable prices for a diversity of household incomes and a vacancy rate between 2 to 3%.

TARGET/DESIRED TREND:

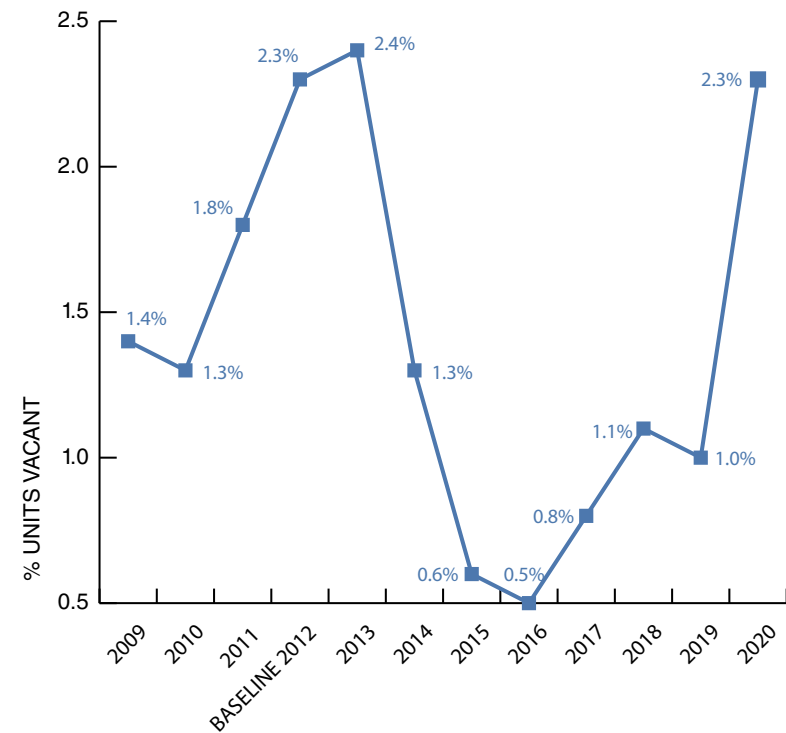
2-3% rental vacancy rate

HOW ARE WE DOING?

Vacancy rates in the City of Victoria went up significantly in 2020, from 1.0% in 2019 to 2.3%. Greater Victoria vacancy rates followed the same pattern and also increased from 1.0% to 2.2% in the same period. A balanced market is considered to have a rental vacancy rate around 2-3%, which we had not seen in the city since 2013. The national vacancy rate was 3.2% at the end of 2020, also an increase from 2.2% the year before.

Compared to 2019, year-to-year average rents in the City of Victoria increased by 5% for a bachelor unit, 3% for a one-bedroom unit and 4% for a two-bedroom unit. Overall, average rent was 3% higher for all rental units in 2020 compared to 2019.

Overall Vacancy Rates for Purpose-built Rental Housing Units



SOURCE: CMHC, RENTAL MARKET SURVEY (2020 OCT)

14 Emergency Shelter Use

WHAT IS BEING MEASURED?

This indicator measures the number of people who have used one or more emergency shelters in Greater Victoria at least one time over the preceding year. The indicator does not show how many times people stayed in the shelters over the year, nor how long they stayed. The numbers are measured from April to March of the next year.

WHY IS THIS INDICATOR IMPORTANT?

One of the core principles of the OCP is that housing is a basic human need: all people deserve access to housing that is safe, stable and affordable, and supports personal health. Homelessness results from a complex set of circumstances such as the high cost of housing, unstable or inadequate income, and other factors such as illness or violence. Emergency shelter use presents only one dimension of homelessness, which includes a combination of people who are living on the street, living in a shelter, and those who live in insecure or inadequate housing. The OCP recommends that the City work with other community partners to enable stable housing for all people and to increase the supply of affordable crisis, transitional, supported and non-market rental housing so that people who are homeless have more options for stable housing.

TARGET/DESIRED TREND:

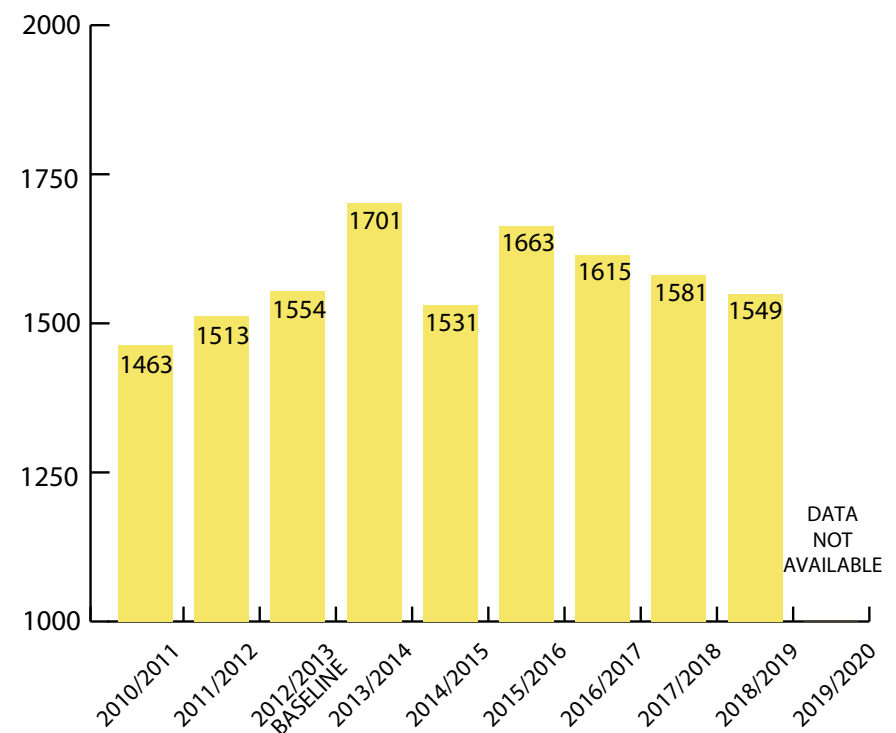
No target

HOW ARE WE DOING?

The COVID-19 pandemic severely limited the overall number of shelter spaces due to social distancing requirements and it almost completely eliminated drop in services. Therefore, there was no comparable figure available for the 2019/2020 period.

This indicator will be reviewed again for the 2021 OCP Annual Review, in collaboration with the City's partners.

Number of Unique Individuals Using Greater Victoria Emergency Shelters



Source: Victoria Cool Aid Society

15 Retail, Office and Industrial Vacancies

WHAT IS BEING MEASURED?

This indicator measures the vacancy rate for industrial, retail shopping centres¹, and downtown office properties. It also measures the vacancy rate for downtown streetfront retail properties.

WHY IS THIS INDICATOR IMPORTANT?

The availability of office, retail and industrial space is important for fostering a dynamic and competitive economy. The office, retail and industrial vacancy rate is a measure of Victoria's market strength and economic performance, showing the current balance between demand and supply. The OCP encourages Victoria to attract a reasonable share of regional growth in employment and new commercial and industrial development, to enhance the city's retail sector, and to increase the supply of downtown office space.

TARGET/DESIRED TREND:

No target

HOW ARE WE DOING?

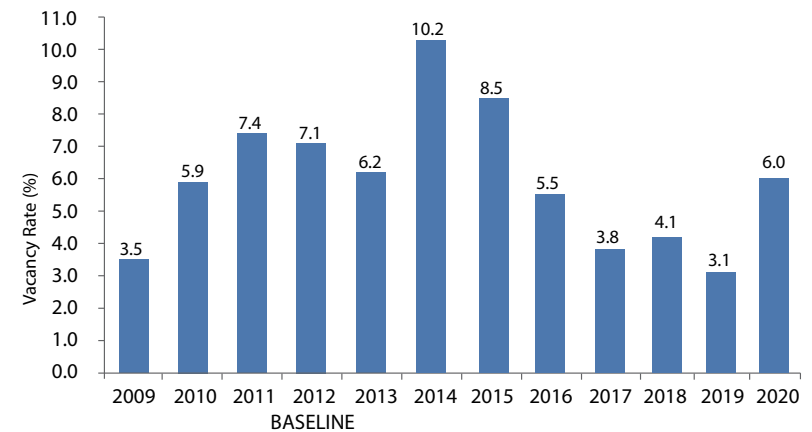
The streetfront vacancy rate in Victoria's downtown increased to 6.0% in 2020, from 3.1% the year before. Colliers International points to factors such as the COVID-19 pandemic for contributing to this relatively high number. For downtown office space, the vacancy rate also increased up to 7.1%.

The city-wide retail shopping centre vacancy rate was down in 2020 compared to 2019 and 2018, which was an unusual number explained by a large empty space in Hillside Mall. The 2020 rate of 4.9% is closer to the numbers seen in general over the last few years.

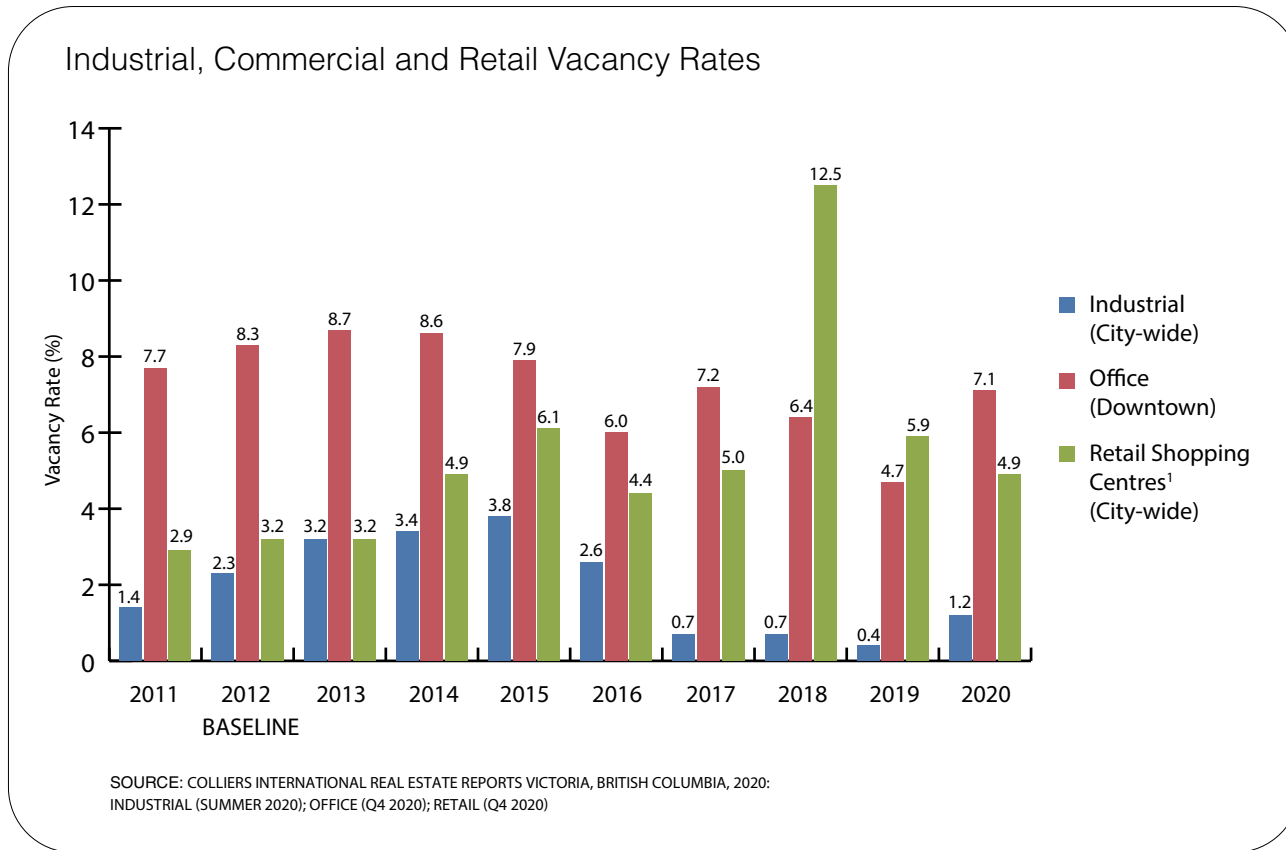
The city-wide Industrial vacancy rate increased slightly from a low 0.4% in 2019 to 1.2% in 2020, continuing to indicate that the city is nearly at capacity for industrial lands.

¹Retail Shopping Centres: a group of retail and commercial establishments that is planned, developed, owned and managed as a single property (International Council of Shopping Centres, 2010)

Downtown Streetfront Vacancy Rate



SOURCE: COLLIERS INTERNATIONAL REAL ESTATE REPORTS VICTORIA, BRITISH COLUMBIA, 2020: RETAIL (Q4 2020)



¹Retail Shopping Centres: a group of retail and commercial establishments that is planned, developed, owned and managed as a single property (International Council of Shopping Centres, 2010)

16 OCP Amendments

WHAT IS BEING MEASURED?

This indicator measures the number of amendments to the OCP approved by Council. The amendments are categorized by the type of amendment.

WHY IS THIS INDICATOR IMPORTANT?

The OCP provides direction on how Victoria should grow and change over the next 30 years. While all City policy, projects, and spending should be broadly consistent with the OCP, the OCP is intended to be flexible and adaptable. The number of OCP amendments measures when Council has approved a change to the OCP policy or land use framework.

TARGET/DESIRED TREND:

No target

HOW ARE WE DOING?

One land use amendment to the OCP were approved by City Council in 2020.

Official Community Plan Amendments – Land Use		
Bylaw Number and Location	Date	Purpose of Amendment
#20-016	February 27, 2020	To change the urban place designation from Urban Residential to Core Residential for the property at 1120 Yates Street, and increase the number of storeys identified in the Core Residential urban place designation for the properties located at 1309-1315 Cook Street and 1100-1108 Yates Street from eight to twelve storeys

Official Community Plan Amendments – Administrative		
Bylaw Number and Location	Date	Purpose of Amendment
n/a	n/a	n/a

17 Contributions from Development

WHAT IS BEING MEASURED?

This indicator will report the total value of community benefits contributed through new development.

WHY IS THIS INDICATOR IMPORTANT?

Physical features such as greenways, pedestrian improvements, and public spaces contribute to the livability of a community. New development can play an important role in funding these and other features to serve new residents and employees, and in off-setting some of the impacts of growth.

TARGET/DESIRED TREND:

No target

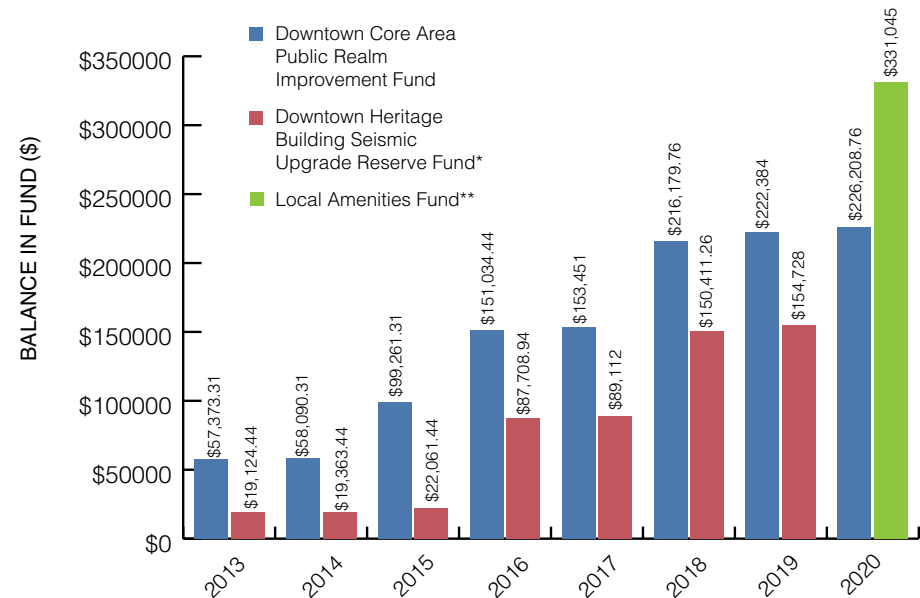
HOW ARE WE DOING?

The scope of this indicator is under development to track contributions from development City-wide. As an interim indicator, the balances in the Downtown Core Area Public Realm Improvement Fund, the Downtown Heritage Building Seismic Upgrade Reserve Fund, and the Local Amenities Fund are presented in the adjacent chart. However, on January 23, 2020, Council directed the balance of the Heritage Seismic Fund to be transferred to the Victoria Civic Heritage Trust for improved seismic upgrading of heritage buildings.

As of the year ended December 31, 2020, there was a total of \$226,208.76 in the Downtown Core Area Public Realm Improvement Fund, and there was \$331,045.00 in the Local Amenities Fund. These figures consist of contributions from development projects and interest allocations, less funding allocations.

The Victoria Housing Fund, which consists of contributions both from the City and from developers, had a fund balance of \$5,145,799 as of the year ended December 31, 2020. For more information on the Victoria Housing Fund activity, please see the 2020 Housing Report.

Contributions from Development



*On January 23, 2020 directed the balance of the Heritage Seismic Fund to be transferred to the Victoria Civic Heritage Trust

**As per the City's Inclusionary Housing Policy, monetary amenity contributions for projects outside of the Downtown Core Area will be directed to the Local Amenities Fund and earmarked for the neighbourhood or local area where the density is realized. Decisions on what community amenities the funds will support will be at Council's discretion and guided by local area or neighbourhood plans.



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